



Destination 2027 Steering Committee

Agenda

January 22nd 2018

3:30 pm – Refreshments

4:00 to 6:30 pm – Program

2100 Washington Blvd

Lower Level Conference Center Auditorium

Time	Agenda Item	Presenter
4:00 – 4:05	Call to Order; Housekeeping	Josephine Peters
4:05 – 4:45	Introductions	Reuben K. Varghese Health Director/Division Chief Abby Raphael and Tricia Rodgers – Co-Chairs
4:45 – 5:05	Purpose and Background of the Destination 2027 Steering Committee	Abby Raphael and Tricia Rodgers
5:05 – 5:25	Orientation to Health Equity and Systems-Based Change	Reuben K. Varghese
5:25 – 6:05	Health Equity in Action with Discussion	Group Activity
6:05 – 6:15	Steering Committee Agreements	Abby Raphael and Tricia Rodgers
6:15 – 6:25	Framework for Evaluating Data	Destination 2027 Staff
6:25 – 6:30	Wrap-Up	Abby Raphael and Tricia Rodgers

Meeting Handouts Sent Ahead of the Meeting

- January 22nd 2018 Agenda
- Destination 2027 Overview and Working Timeline
- RWJF – Health Equity document
- Steering Committee and Co-Chair Roles and Responsibilities
- Participant list

Meeting Handouts Provided at the Meeting

- MAPP 2008 – overview
- Core Primes documents
- Homework Guide
- Community Themes and Strengths Assessment Technical Report and Appendices

Link to Destination 2027 Steering Committee homepage: <https://health.arlingtonva.us/d2027steeringcommittee/>

Next Meeting: Monday February 26th - Tentatively - 3:30 pm: refreshments 4:00 to 6:30 pm: program

Destination 2027 Participant List

Destination 2027 Steering Committee Organizations	Primary and Secondary Participants
Arlington County Fire Department	Mike Gowen and Kate Kramer
Arlington County Police Department	Wayne Vincent
Arlington Economic Development	Cindy Richmond
Arlington Food Assistance Center	Charles Meng and Aisha Salazar
Arlington Housing Corps	Rhegan Nunez
Arlington Partnership for Affordable Housing	Jose Quinonez
Arlington Partnership for Children Youth & Families	Sheila Fleischhacker
Arlington Public Schools	Laura Newton
Arlington Community Foundation/Non-Profit Center	Anne Vor Der Bruegge
Arlington Free Clinic	Nancy White
Arlington Pediatric Center	Tatiana Zenzano and Michelle Altman
Arlington Public Health Division	Reuben K. Varghese
Arlington Street Peoples Assistance Network	Kasia Shaw
Communities in Schools - NOVA	Patrick Brennan
Bonder & Amanda Johnson Community Development Center	Cicely Whitfield
Dept. of Community Planning & Housing Development	Tim McIntosh
Dept. of Environmental Services	Mike Collins and Kevin Connolly
Dept. of Human Services	Anita Friedman and Deborah Warren
Dept. of Parks and Recreation	Cheryl Johnson
Dept. of Technology Services	Jack Belcher
Georgetown University	Mike Stoto
INOVA – health system	Rachel Lynch
Kaiser	Kimberly Fox and Tonga Turner
Libraries	Diane Kresh
Marymount University	Jeanne Matthews and Michelle Walters Edwards
Neighborhood Health Services	Basim Khan and Jane Knopf
Northern Virginia Community College	Annette Haggrey
Northern Virginia Dental Clinic	Tom Wilson
Northern Virginia Family Services	Stephanie Berkowitz and Rashanda Jenkins
Northern Virginia Health Foundation	Pat Mathews
Dept. of Public Safety, Communications & Emergency Management	David Morrison
Partnerships for a Healthier Arlington	Naomi Klaus and Kip Laramie
Phoenix House	Debbie Taylor
Sheriff's Office	David Kidwell
Virginia Hospital Center	Adrian Stanton
Destination 2027 Co-Chairs	Abby Raphael and Tricia Rodgers

Destination 2027 Support Team

Arlington County Public Health Division

Josephine Peters – Planning and Education Unit Chief

Colleen Ryan Smith – District Epidemiologist

Hannah Winant – Management Analyst

Stephanie Mickelson – Program Analyst/Epidemiologist

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Creating a healthier Arlington through
community participation and collaboration.



Destination 2027

Community Health Improvement Process

The Arlington County Public Health Division (PHD) has been gathering information as part of a community health assessment process with the goal of improving health equity through a community informed community health improvement plan. The information gathering process has used the National Association for County and City Health Officials framework called Mobilizing for Action through Planning and Partnership (MAPP).



Information Gathering

- **Community Health Status Assessment** - identifies priority community health and quality of life issues from traditional quantitative data such as morbidity and mortality information. Questions answered include “How healthy are our residents?” and “What does the health status of our community look like?”
- **Community Themes and Strengths Assessment** – provides a deeper understanding of the issues residents feel are important by answering questions like “What is important to our community?” and “How quality of life is perceived in our community?” and “What assets do we have that can be used to improve community health?”
- **Local Public Health System Assessment** – focuses on the

organizations and entities that contribute to the public’s health. It answers qualitative questions like “What are the components, activities, competencies, and capacities of our local public health system?” and “How are the essential services being provided to our community?”

- **Forces of Change** – focuses on identifying forces such as legislation, technology, and other impending changes that affect the context in which the community and its public health system operate. It answers questions such as “What is occurring or might occur that affects the health of our community or the local public health system?” and “What specific threats or opportunities are generated by these occurrences?” This assessment is ongoing throughout the information gathering and analysis process.

Strategic Issue Area Development

- During this phase, the Destination 2027 Steering Committee will identify linkages between the assessments to identify a list of strategic issues.
- The phase will consist of several elements:
 - Learning and understanding the findings from the assessments including health metrics, social determinants of health indicators and public health system policy and interactions that contribute to health for Arlington residents.
 - Discussing findings through a lens of health equity and systems.
 - Identifying and discussing possible strategic issues.
 - Finalizing strategic issues.

Implementation and Evaluation Plan

- The Steering Committee will create and own a community health improvement plan addressing strategic issues to move Arlington toward health equity for the vulnerable by 2027. The plan will be the road map for improving health equity by 2027 and will include an implementation plan and metrics to evaluate progress towards identified goals.

Actions

- Partners in the Implementation and Evaluation plan will work together with D2027 monitoring and evaluating progress.

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Destination 2027 Steering Committee

Working Timeline

The following is a working timeline for the Destination 2027 Steering Committee Process. All meetings are on Monday afternoons and will be held at 2100 Washington Boulevard in the Auditorium.

Meeting Dates	Meeting Topic	
January 22 nd	Orientation to the Destination 2027 Process Introduction to Health Equity and the Systems Approach Participants will receive the Community Themes and Strengths Assessment (CTSA) report and a guide to prepare for the February meeting.	
February 26 th	Review of the CTSA report to identify priority areas. Participants will receive the Community Health Systems Assessment (CHSA) data and a guide to prepare for the March meeting.	
March 19 th	Review of the CHSA data to identify priority areas. Participants will receive the Local Public Health System Assessment (LPHSA) report and a guide to prepare for the March meeting.	
April 16 th	Review of the LPHSA report to identify priority areas.	
May 21 st	Evaluate those priority areas across all assessments to identify strategic issues that will be part of a short list for further review	With the support of the Steering Committee - hold Community Listening Sessions/World Cafes to solicit feedback on identified priority areas.
June 18 th	Strategic Issue discussion to refine the issue areas on the shortlist	
July 16 th	Finalize the areas for implementation planning	
August	No meeting	
September 18 th	Implementation and Evaluation Planning	
October 15 th	Implementation and Evaluation Planning	
November 14 th (Wednesday)	Community Health Improvement Plan – review and approval	
December 10 th	Transition to implementation Celebrate accomplishments	

Forces of Change is the assessment that works to answer the following questions:

- What is occurring or might occur that affects the health of the community or the local public health system?
- What specific threats or opportunities are generated by these occurrences?



Destination 2027 Steering Committee

Participant Roles and Responsibilities

Vision: Improving Health Equity Through Systems Change

Purpose: to develop, support, and implement a community health improvement plan that will move the Arlington community towards health equity by 2027.

The Destination 2027 Steering Committee will:

- Review and analyze community assessment quantitative and qualitative data
- Identify and commit to working to resolve strategic issues to move the community towards health equity
- Develop a community health improvement plan that includes an implementation and evaluation plan
- Support and transition from the Destination 2027 Steering Committee to the Implementation Committee after December 2018

Participants commit to:

1. Support the vision of Improving Health Equity Through Systems Change
2. Identify a primary participant and secondary designee to attend the Steering Committee meetings
3. Be a conduit to the community, sharing information regarding the Destination 2027 Community Health Improvement Planning process
4. Participate in the development of, and adhere to, the group norms and consensus processes
5. Provide feedback to ACPHD throughout the Destination 2027 process
6. Prepare for each meeting by reviewing the information/reports provided using the homework tool
7. Support the implementation and evaluation of the community health improvement plan initiatives beyond 2018

Group Norms:

- Stay present (phones on vibrate/silent, limit side conversations)
- Speak one at a time, allowing people to speak without interruption
- Be open to new ideas, welcome all perspectives
- Step up / step back
- Allow the facilitator to move the conversation along
- Decisions will be made on the best available information
- Come prepared to participate



Destination 2027 Steering Committee

Co-Chairs Roles and Responsibilities

Purpose: to provide support, guidance, and leadership to the Destination 2027 community health improvement planning process (D2027).

Detail:

1. Lead the Steering Committee in the development and implementation of a community health improvement planning process including:
 - a. information gathering
 - b. identification of strategic issues;
 - c. developing the community health improvement plan including an implementation and evaluation plan (CHIP)
2. Communicate on behalf of the D2027 Community Health Improvement Plan to the community and County leadership
3. Provide advice and counsel to ACPHD throughout the D 2027 process
4. Lead Steering Committee in adherence to agreements made by the committee on how to conduct business, hold meetings, and support D2027 process
5. Meet with ACPHD to provide input to D2027 Steering Committee meeting agenda development (content and detail that is the annotated version)
6. Support ACPHD staffing of D2027 Steering Committee by reviewing D2027 materials in preparation for their release, use and dissemination to the committee, public, or other audiences, including:
 - a. Destination 2027 Overall Work Plan (12-month strategic planning process with Steering Committee)
 - b. Assessment Reports (Community Themes and Strengths, Community Health Status, Forces of Change, and Local Public Health System Performance)
 - c. Strategic Issue Area Development materials and reports
 - d. Community Health Improvement Plan
 - e. D2027 Evaluation Plan
 - f. D2027 Data Dashboard
 - g. Agendas for Steering Committee meetings
 - h. Supporting materials and resources for use by co-chairs, steering committee, and county leadership use
7. Support the D2027 Steering Committee and ACPHD in the transition from planning to implementation

CONSENSUS

- The process was explicit, rational, and fair
- I was treated well and my input was heard
- I can live with, and commit to, the outcomes



